

Australian Naval Institute



2025 GOLDRICK SEMINAR

Action Stations: Australia's Fighting Navy in 2030



Thursday, 2 October 2025

National Ballroom Hotel Realm 18 National Circuit Barton





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PROGRAM

Time	Presentation		Speakers
0730-0830	Registration and Coffee/Tea		
	Session 1		Session Moderators: Peter Leavy, Jennifer Parker
0830-0840	1.1	Introduction and Administrative Remarks	Commodore Peter Leavy AM CSM RAN <i>ANI President</i>
0840-0900	1.2	2025 Goldrick Seminar Opening Remarks	Vice Admiral Mark Hammond AO RAN <i>Chief of Navy</i>
0900-0940	1.3	Navigating to 2030: Australia's Strategic Horizon	Andrew Shearer, <i>Director General, Office of National Intelligence</i>
0940-1020	1.4	The Future Fight: Joint Force Operations in 2030	Vice Admiral Justin Jones AO CSC RAN, <i>Chief of Joint Operations</i>
1020-1050 - Morning Tea			
	Session 2		Session Moderators: Peter Leavy, Jennifer Parker
1050-1130	2.1	Learning to Win: Inter-War Adaptation and Innovation	Trent Hone, <i>Naval Historian</i>
1130-1145	2.2	Autonomy in the Mining Industry	Glenn Callow, <i>Chief Technology Officer, Austal</i>
1145-1230	2.3	Panel: Autonomous Systems <i>How will autonomy and AI impact maritime combat by 2030?</i> <i>What can realistically be expected to be operational within the timeframe? What challenges will autonomy and AI bring?</i>	Glenn Callow, <i>Chief Technology Officer, Austal</i> Commodore Mick Turner CSM and Bar, <i>DG Maritime Integrated Capabilities, Navy Capability Division</i> Dr Oleksandra Molloy, <i>Senior Lecturer in Human Factors and Aviation Safety, UNSW at ADFA</i>
1230-1315 - Lunch			

Time		Presentation	Speakers
		Session 3	Session Moderator: Duncan MacRae
1315-1355	3.1	The Littoral Pivot: Army's Role in the Maritime Fight	Lieutenant General Simon Stuart AO DSC, <i>Chief of Army Australia</i>
1355-1410	3.2	Distributed Maritime Operations: Australian Challenges	Dr Knox Peden, <i>Sea Power Centre</i>
1410-1500	3.3	Panel: Maritime Warfare <i>Evolution of undersea warfare, The adequacy of Australia Mine warfare, How can the Submarine Rotational Force – West best support Australian interests (and what vulnerabilities does it bring),</i> <i>How can Australia best leverage cooperation with other countries in Undersea Warfare (US, India, Indonesia, Japan, ROK etc)</i>	Commodore Jonathan Ley, RAN, <i>Director General Maritime Operations</i> Dr Knox Peden, <i>Sea Power Centre</i> Brigadier James Davis, <i>Director General Future Land Warfare</i>
1500-1530 Afternoon Tea			
		Session 4	Session Moderator: Clare O'Neill
1530-1545	4.1	National Resilience – How to prepare Australian industry to support protracted conflict	Dr Graeme Dunk, <i>Head of Strategy, Shoal Group</i>
1545-1630	4.2	Panel: The Home Front Edge - Mobilising National Support for Maritime Operations	Angela Gillham, <i>Chief Executive, Maritime Industry Australia</i> Dr Graeme Dunk, <i>Senior Fellow, ANU Strategic and Defence Studies Centre</i> Major General Jason Walk AM, <i>Commander Joint Logistics, Joint Operations Command</i>
1630-1700	4.3	Defence Structure 2030: Civil Military relationship / Professional education	Professor Mike Evans, <i>Emeritus Professor of Military Studies, Deakin University at the Australian Defence College</i>
1700-1710	4.4	Closing Remarks	Commodore Peter Leavy AM CSM RAN <i>ANI President</i>

Australian Naval Institute



About the ANI

The **Australian Naval Institute** is the leading independent forum for naval and maritime affairs in Australia. Formed in 1975, the Institute's Mission is *To lead the contemporary and future advancement of Australian naval and maritime affairs* through the provision of relevant and vibrant forums, at various levels, to raise awareness and encourage innovative thinking about naval and maritime affairs. The ANI achieves its Mission through:

- The annual Vernon Parker Oration delivered by a distinguished speaker at the ANI Annual Dinner.
- The Goldrick Seminar which each year focuses on a contemporary maritime issue.
- Publication of the biannual, peer-reviewed *Australian Naval Review*.
- Production of a weekly newsletter on topics of interest to the maritime community in the key categories of capability, geopolitics, history, leadership and strategy.
- Presentation of the annual ANI McNeil Prize to an individual or individuals who have made an outstanding contribution from industry to the capabilities of the Royal Australian Navy.
- Podcast productions including *The Saltwater Strategist* with the *Pacific Series* in 2022 canvassing the maritime challenges and opportunities within the region and Co-production of the *Australian Naval History* video and podcast series.
- Conduct of Maritime Events on board Naval Ships and Establishments to promote engagement of ANI members and others with the Fleet.
- Industry Dinners organised from time to time to allow participants from Industry, Navy and Government to explore contemporary issues in an informal setting.
- Conduct of the ANI Commodore Sam Bateman Book Prize to recognise excellence in books making a major contribution to the study and understanding of naval and maritime matters.
- The awarding of ANI Prizes to outstanding graduates of RAN courses including at the Royal Australian Naval College, for Lieutenant Commander Leadership Development programs, Chief Petty Officer and Warrant Officer Development Courses, the Information Warfare PQ basic course and involvement in the Commodore Rupert Long Prize for the Naval Intelligence Officers Basic Course. A prize is planned for an appropriate Engineering Course.

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